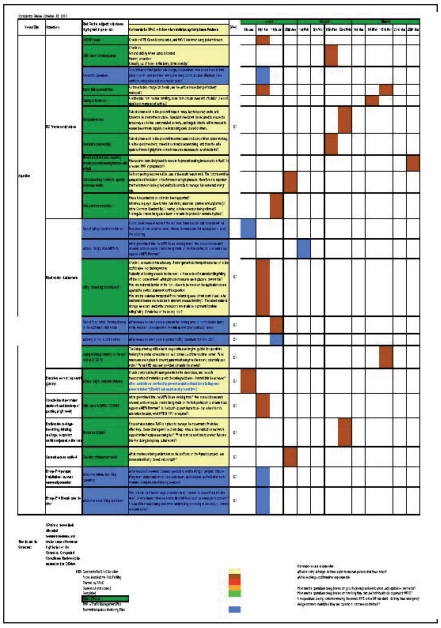
Learning legacy

Lessons learned from the London 2012 Games construction project

Risk profiling

Champion Products are examples of tools and formats used by the Olympic Delivery Authority (ODA) in executing its programme. The ODA is publishing these as part of its Learning Legacy in the anticipation that they may be of use to future projects seeking best practice examples of tools and templates that have been used successfully on a large, complex programme.



Purpose of the document, description and how it was used

Health and Safety (H&S) 'risk profiling' was introduced to focus attention on the high-risk elements of construction work and prioritise assurance monitoring by the H&S Assurance team.

A three-month look ahead of the planned programme of work information for construction activities was obtained from project managers. Once the key tasks had been risk assessed, the anticipated timeline of work activities was transferred into a compliance review schedule document used by the H&S Assurance team for monitoring the task and completing site inspection audits, based on incident experience in the construction industry.

When the monitoring had been undertaken, feedback was given to the Tier One contractors via a formal written report. The schedule was marked up to record the topic monitored, and updated further when the actions raised had been closed out.

This risk profiling technique was very successful.

Benefit to future projects

This could be used to review future works, and putting in place an assurance programme to monitor the control measures, can help all projects plan for safe working.

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department for culture, media and sport

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