

## The Challenge of Major Projects

This is an intensive one week programme which tackles a broad range of challenges associated with delivering successful major projects. It is aimed at those who are already working on large projects and is intended to help them to take the step from large to major; from supporting to leading; from complicated to complex.

This course differs from conventional development offerings by combining presentations from senior leaders who have real-life experience with interactive case studies and group exercises. Delegates will learn as much from each other as from the speakers and by the end of the week they will have developed a cross-sectoral network which will support them throughout the rest of their career.

**Delegate profile** - The course is appropriate for individuals working in large, complex projects with experience of one or more of the following:

Project execution	Initiation, objective setting and benefit realisation
Governance, assurance and finance	Procurement and commercial arrangements
Project organisational design	

**Speaker profile** - There is a wide range of speakers from those who base their presentations predominantly on their experience to those who focus on the theory of a particular topic. The delivery styles also vary from interactive presentations to group work. The presenters for 2019 included:

Simon Adams, Head of Commercial, Crossrail 2	Debbie McMahon & Natalie Mills, DWP
Mark Thurston, Chief Executive, HS2	Tony Gates, Managing Director, Sir Robert McAlpine
Stephen Carver, Senior Lecturer, Cranfield University	Guy Giffin, Director, Prendo Simulations

**Course outline** - The week covers topics such as:

Lessons from project success and failure	Future Proofing
Market Engagement	Project Finance
Negotiation	Leadership
Managing Stakeholders	Managing in a complex situation

At the end of the week delegates will have experienced all key aspects of the initiation and delivery of major projects; will have forged strong links with their peers in different types of projects; will have heard some of the most senior figures in the industry and will be better prepared for the challenges that lie ahead.

### Costs:

Members:	Early Bird – Registration before 31 <sup>st</sup> March 2020	£4,800
	After 31 <sup>st</sup> March 2020	£4,950
Non-Members:	Early Bird – Registration before 31 <sup>st</sup> March 2020	£6,400
	After 31 <sup>st</sup> March 2020	£6,650

***“This is an excellent opportunity to unpick common challenges across a variety of sectors with experts and strong peers” Kevin Young, Head of Programme Successor, BAE Systems – Previous CMP delegate***